

BOROUGH COUNCIL OF KING'S LYNN & WEST NORFOLK

REGENERATION AND DEVELOPMENT PANEL

Minutes from the Meeting of the Regeneration and Development Panel held on Tuesday, 12th December, 2017 at 6.00 pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn PE30 5DQ

PRESENT: Councillors P Gidney (Chairman), R Bird (substitute for T Parish), Mrs J Collingham, C J Crofts, M Howland, P Kunes, C Manning, G Middleton, Miss S Sandell (substitute for Baron Chenery of Horsbrugh), A Tyler, Mrs E Watson and Mrs A Wright (Vice Chairman)

Portfolio Holders:

Councillor A Beales, Portfolio Holder for Corporate Assets and Projects
Councillor I Devereux, Portfolio Holder for Environment
Councillor B Long, Leader of the Council
Councillor Mrs E Nockolds, Deputy Leader and Portfolio Holder for Culture, Heritage and Health.

Officers:

Chris Bamfield, Executive Director Commercial Services
Jemma Curtis, Regeneration Programmes Manager
Lorraine Gore, Executive Director Finance Services
Ray Harding, Chief Executive
Matthew Henry, Property Services Manager
Ostap Paparega, Regeneration, Heritage and Economic Development Manager

RD56: APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Baron Chenery of Horsbrugh and Councillor Parish.

RD57: MINUTES

RESOLVED: The minutes from the previous meeting were agreed as a correct record and signed by the Chairman.

RD58: DECLARATIONS OF INTEREST

There was none.

RD59: URGENT BUSINESS

Councillor Howland referred to the recent article in the press regarding the naming of Nelson Quay and asked if the matter should have been brought before the Panel for consideration. The Leader of the Council, Councillor Long commented that it was not necessary for the naming of

the Quay to be brought to the Panel and it was not taken to Cabinet for consideration. He explained that a name was required for international marketing purposes. The Leader of the Council advised the Panel to discuss the matter with the relevant Portfolio Holder and this was discussed later on in the meeting under RD66: Waterfront Update.

RD60: **MEMBERS PRESENT PURSUANT TO STANDING ORDER 34**

Councillor Bambridge – RD66: Waterfront Update.

RD61: **CHAIRMAN'S CORRESPONDENCE**

There was none.

RD62: **CABINET REPORT - SCRUTINY ARRANGEMENTS REVIEW**

The Chief Executive presented the Cabinet report which detailed the conclusions from the Scrutiny Structures Task Group over a year on from the Scrutiny restructure which had taken place in 2016. The report considered the responses from a questionnaire on Scrutiny structures which had been issued to all Councillors. 50% of Members had responded to the questionnaire.

The Chief Executive provided detail of the recommendations which the Task Group would be presenting to Cabinet and the Panel were invited to consider the proposals and make any appropriate recommendations to Cabinet. It was noted that the Report had also been considered by the Environment and Community Panel and would be considered by the Corporate Performance Panel both of which would have the opportunity to make recommendations to Cabinet. The recommendations put forward by the Environment and Community Panel were outlined to the Panel

The Chairman thanked the Chief Executive for his report and invited questions and comments from the Panel, as summarised below.

Councillor Manning referred to recommendation two: the training of Audit Committee Members. He commented that a lot of training was made available to Members, often prior to Audit Committee meetings. He felt that the training was invaluable and it should continue.

In response to a question from the Chairman, the Chief Executive explained that recommendation seven proposed a change from the existing arrangements on how Chairman and Vice Chairman of Panels were appointed. Currently they were elected by their own Panel and the recommendation was for the Leader to appoint the Chairman and for the Panel to elect their own Vice Chairman. The Chief Executive informed the Panel that the Environment and Community Panel had

not supported this recommendation and instead recommended that the existing arrangements be retained.

Councillor Crofts, who was a member of the Task Group, commented that he felt that when Panels appointed their own Chairman and Vice Chairman, Members could sometimes be lobbied by other members on who to vote for. He felt that the Leader would know the strengths of Members and therefore be in the best position to nominate them. Councillor Crofts commented that he supported recommendation seven and explained that if the Chairman was nominated by the Leader it would be easier for the Chairman to be removed from position if they were not performing to the standards set out in the terms of reference document.

Councillor Middleton agreed with the comments made by Councillor Crofts. He commented that it was important that the right candidate was selected to ensure efficient scrutiny and hold the Cabinet to account and he felt that the Leader was best placed to do this as he had overall knowledge of the strengths of Members.

In response to a question from the Chairman, the Chief Executive explained that there was a section on the questionnaire for 'any other comments' and comments received had been wide ranging. He felt that it was difficult to distil any common themes from the general comments therefore the Task Group had concentrated on the comments made on specific questions.

The Chairman referred to the workload of the Regeneration and Development Panel and if meeting on a four weekly basis would be more beneficial. The Leader of the Council explained that as part of the original Scrutiny review a six weekly cycle of meetings had been agreed. Subsequently less meetings and resources had been factored into the budget resulting in efficiency savings. The Chairman explained that if there was urgent business which needed to be considered the Panel could call a special meeting.

Councillor Mrs Watson explained that sometimes Regeneration and Development meetings were too long. She felt that if a meeting lasted over two hours, Members could start to lose focus. She commented that she would prefer more regular meetings so that items could be discussed in depth.

Councillor Middleton commented that the Panel needed to prioritise their workload and focus on scrutinising policy efficiently. He felt that the six weekly cycle did work and reminded the Panel that it was within their remit to be able to set up Task Groups or Informal Working Groups. He explained that if there was an area of work which needed to be explored in depth, a small group of Councillors could be tasked to investigate and report their findings back to the Panel.

The Portfolio Holder for Environment, Councillor Devereux explained that he had participated in the Task Group and was disappointed that only 50% of Members had completed the questionnaire. He hoped that the recommendations from the Task Group would encourage all Members to engage in scrutiny, work to influence policy and hold Cabinet members to account.

RESOLVED: That the Regeneration and Development Panel support the recommendations to Cabinet as follows:

- 1) That all the current arrangements continue with the exception of those items listed below.
- 2) That the attendance of Audit Members for Audit training should be obligatory as it is for Planning and Licensing initial training.
- 3) That Panels be encouraged to use the powers available to them and therefore make clear recommendations on items coming before them so they can be incorporated into reports in the process of being prepared, or taken into account at the Cabinet meeting.
- 4) That Panels should consider their own performance indicators and they be encouraged to monitor the progress in line with the Corporate Objectives through that route.
- 5) That the number of post implementation reviews undertaken be monitored by the Joint Chairs meetings.
- 6) That in working on policy development and reviews and project programme work, Panels be encouraged to have discussions with portfolio holders:
 - For example – Cabinet Members could attend a Panel meeting at the beginning of the year to discuss their plans for the year in order to incorporate potential items into work plans in accordance with the Business Plan.
- 7) That the Leader nominate the Panel/Committee Chairs for agreement at Council with the Vice-Chairs to be appointed by the Panels/Committee.
- 8) That terms of reference be approved for Chairs of Scrutiny bodies (set out as an appendix). (NB they include the points raised in question 15 set out in the report).
- 9) That the appraisal of Chairs be investigated.
- 10) That the amended arrangements be reviewed after a further 12 months of operation.

RD63: **BUDGET**

The Executive Director for Finance Services presented the Panel with information on the Council's Budget. She explained that the presentation (as attached) had also been presented to the Environment and Community Panel and would be presented to the Corporate Performance Panel and any comments made by the Panels would be included in the report to Cabinet in February 2018.

The Executive Director explained that the Council should know their Government settlement just before Christmas and then a report would be presented to Cabinet and Council in February 2018.

The Chairman thanked the Executive Director for her presentation and invited questions and comments from the Panel, as summarised below.

In response to a question from Councillor Mrs Collingham, the Executive Director clarified that with regards to the Capital Outturn expenditure, Major Housing referred to the housing development sites such as Lynnsport and Marsh Lane and Private Sector Housing referred to assistance such as disabled facilities grants.

Councillor Bird asked for an example on how Capital investment could result in an income stream. The Leader of the Council provided the example that the Council could build houses and then receive a revenue stream through renting out the properties.

The Chief Executive provided information on the level of uncertainty that the Council would face in the future, changes to Government legislation and reduction in Government Grant. He highlighted that the Government was considering an alternative approach in relation to New Homes Bonuses which would look at the quality of decision making by planning authorities. This approach would link the New Homes Bonus allocations to the ratio of successful appeals to residential planning decisions over an annual period and if this was introduced it could have a significant impact on the Councils income stream.

The Panel discussed the implications that the potential changes to the New Homes Bonus could have on the Planning Committee when determining applications and it was suggested that the relevant officers and Members be invited to a future meeting of the Panel to discuss potential implications.

Councillor Tyler referred to European Grant funding and if Brexit would have an impact on the Council. It was explained that the impact of Brexit on the economy was currently unknown. The Leader, Councillor Long reminded those present that in the past the Council had benefitted from European funding to deliver specific projects. The Chief Executive commented that the Government had announced that a national regeneration fund was likely to be made available to replicate European Funding opportunities which would be lost post Brexit.

Councillor Mrs Collingham felt that the Government was pushing Local Authorities to become more 'business like' and look at ways to generate income irrespective of the impact. She acknowledged that the Council would have to look at ways to meet any shortfall, but she warned against moving from a political entity to a commercial business.

The Panel discussed the importance of generating income and looking at different ways of working in the future.

The Portfolio Holder for Corporate Projects and Assets, Councillor Beales commented he did not feel discouraged by the budget position. He commented that the Council had a plan, had identified the problems and were taking a positive approach. He reminded those present of the commercial work carried out by the Council and the importance to balance this with the wider public good. Councillor Beales commented that the Panels would have an important role in the future to assist with the development of policy.

Councillor Middleton commented that this was a new era for Local Authorities and he felt that the Council was in a fairly good position, in that they had the funds available to invest. He explained that it would be important to look at long term initiatives beyond the current financial plan and asked if the Council was planning for the long term. The Leader of the Council, Councillor Long explained that work was ongoing to look beyond the current plan period and investment opportunities would be investigated.

The Chief Executive commented that the focus of the Capital Programme was to look at the rate of return and things that would generate income in the future. He explained that the Council were also active in seeking grant support funding, for example the Heritage Lottery Fund and this would continue.

RESOLVED: (i) The Regeneration and Development Panel noted the presentation.
(ii) The potential changes to New Homes Bonus be added to the Work Programme.

RD64: **ENTERPRISE ZONE UPDATE**

The Regeneration Programmes Manager provided an update on the Enterprise Zone (as attached). The presentation provided detail on the Design Team appointed to develop the more detailed plans, the gas pipeline diversion, building concepts and marketing plan.

The Chairman thanked the Regeneration Programmes Manager for her presentation and invited questions and comments from the Chairman, as summarised below.

In response to a question from Councillor Kunes, it was confirmed that the relocation of the IDB site was not dependent on the gas main diversion and should not have an impact on their proposed new site.

In response to a question from the Chairman, it was confirmed that landscaping had been incorporated into the scheme as well as a surface water pond.

Councillor Middleton commended the designs and the hard work of officers in bringing the scheme forward. He commented that there was a lot of office space already available in and around King's Lynn and asked what would be done to attract businesses into Nar Ouse Business Park. The Regeneration Programmes Manager explained that an investment prospectus had been circulated to contacts and local businesses which were likely to expand. It was explained that at the moment the project was a concept and once an offer was available the Business Park would be heavily marketed.

The Portfolio Holder for Corporate Assets and Projects explained that the Council did receive enquiries for units such as this, but currently did not have any available. He explained that there was an element of risk in developing the site, but he felt that there would be interest in the site and unless the Council developed the site it was unlikely to be developed by a third party developer. He assured Members that lots of work would be carried out to market and promote the availability of the units.

In response to a question from the Vice Chairman, Councillor Mrs Wright, the Property Services Manager explained that the site would be linked by pedestrian access to South Lynn and would be close to London Road. He reminded those present that the Panel had previously conducted a workshop session on the Southgates area.

In response to a question from Councillor Howland, it was explained that the design of the units would allow for solar panels to be installed at a later date if required.

RESOLVED: The Panel noted the update and requested to be kept up to date on progress.

RD65: **EXCLUSION OF PRESS AND PUBLIC**

RESOLVED: That under Section 100(A)(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Act.

RD66: **EXEMPT - WATERFRONT UPDATE**

The Regeneration, Heritage and Economic Development Manager and the Regeneration Programmes Manager provided an update on the Waterfront site. It was explained that the Council would soon be going out to tender for the next stage of the detailed design, surveys and assessments, including the transport assessment.

The Chairman thanked the officers for the update and invited questions and comments from the Panel, as summarised below.

Councillor Tyler asked about investment and funding opportunities and it was explained that there was competition with other areas.

Councillor Bambridge addressed the Panel under Standing Order 34 and the Regeneration, Heritage and Economic Development Manager and the Portfolio Holder provided information and responded to questions regarding specific sites.

The Portfolio Holder for Corporate Assets and Projects referred to the comments made in the press regarding the naming of Nelson Quay. The Portfolio Holder explained that a name was required for international marketing purposes and branding.

RESOLVED: The Panel noted the update.

RETURN TO OPEN SESSION

RD67: **WORK PROGRAMME**

Members of the Panel were reminded that an eform was available on the Intranet which could be completed and submitted if Members had items which they would like to be considered for addition to the Work Programme.

An update on the implications on any changes to the New Homes Bonus and the effect that this would have when planning decisions were overturned on appeal would be added to the Work Programme.

RESOLVED: The Panel's Work Programme was noted.

RD68: **DATE OF THE NEXT MEETING**

The next meeting of the Regeneration and Development Panel would be held on Wednesday 10th January 2018 at 6.00pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn.

The meeting closed at 8.20 pm



Revenue Estimates 2017-2022

Lorraine Gore
Executive Director – Finance Services
(Section 151 Officer)



The Budget 2018-2022 will be considered by Cabinet in February 2018.

The Budget presentations to the Environment and Community Committee, Regeneration and Development Committee and Corporate Performance Panel will provide details of the key areas of the 2018-2022 budget setting process.

Any recommendations from these meetings will be considered by Cabinet as part of the budget setting process.



Revenue 2018/2022 - Headlines

- 2018/2019 will be third year of the 4 year offer announced – for BCKLWN applies to Revenue Support Grant and Rural Services Delivery Grant only
- Expectation that Revenue Support Grant will end from 2020/2021
- Assumed that no Rural Services Delivery Grant from 2020/2021 although fair funding review may address some of the funding pressures of delivery of services in rural areas

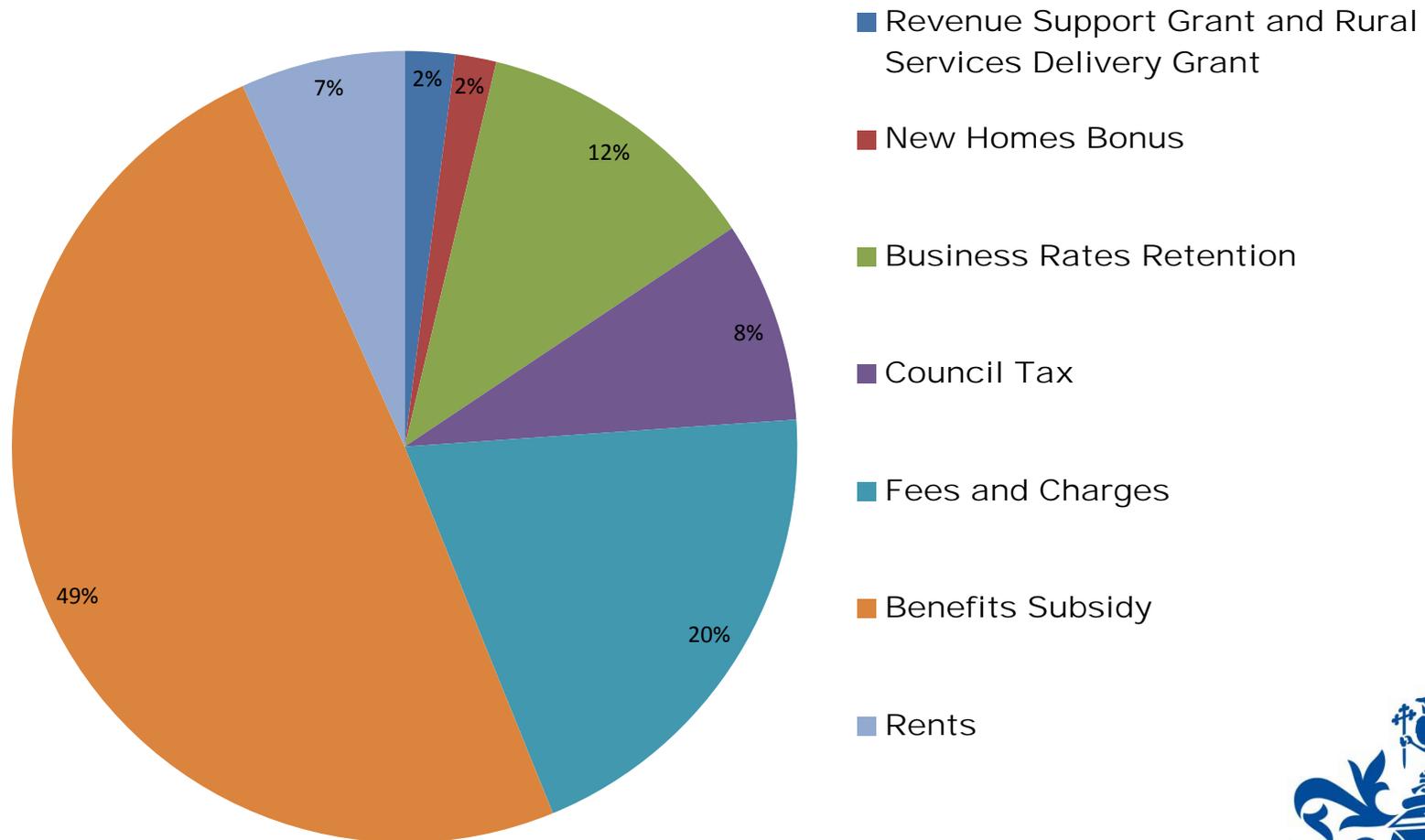


Revenue 2018/2022 - Headlines

- Funding reliance in future on income raised locally
 - Council Tax
 - Business Rates
 - Fees and Charges
- Financing settlement for local government due to be announced in week before Christmas
- **Funding uncertainty from 2020/2021 presents significant risk**



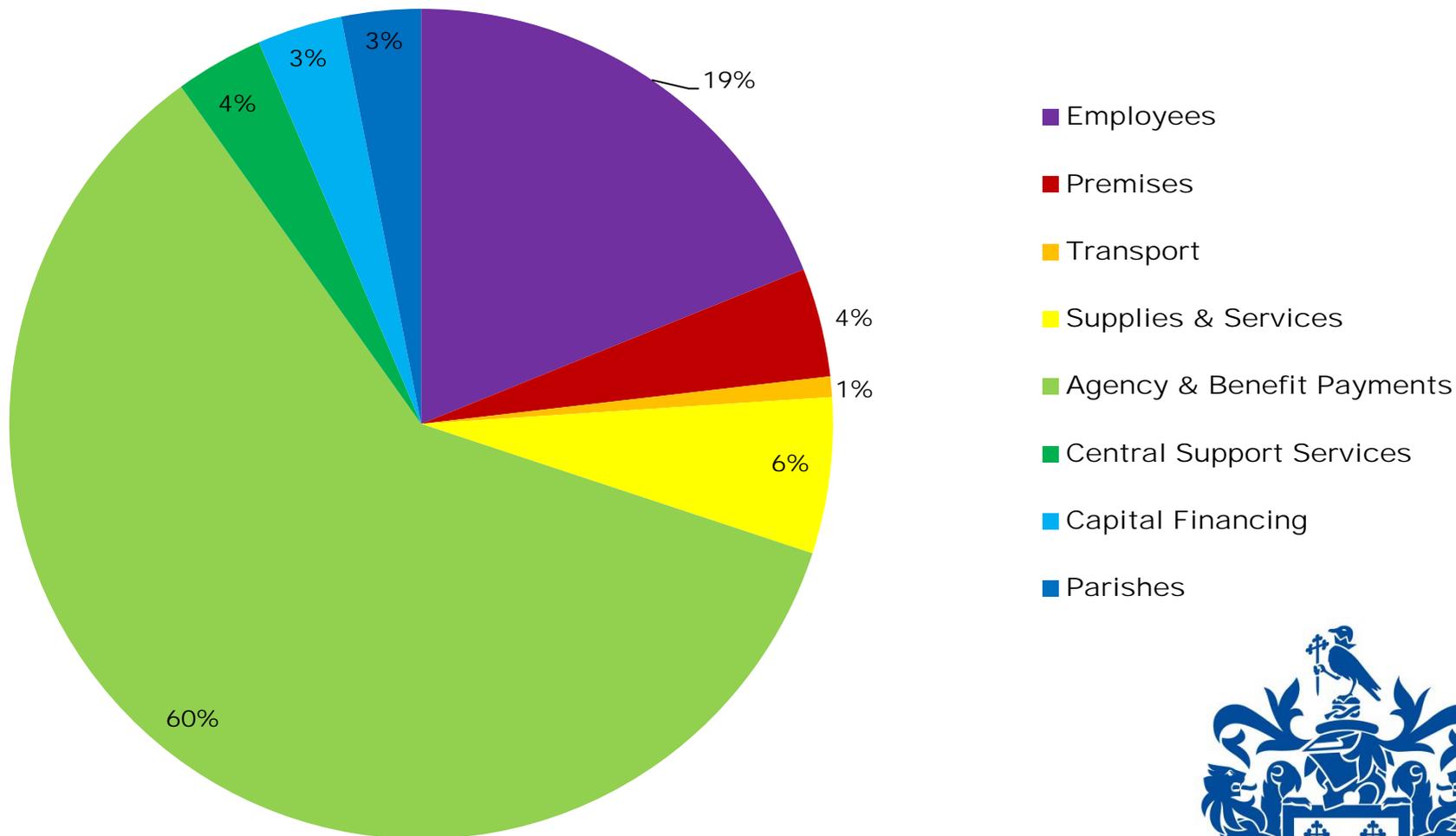
Council Funding 2018/19



816



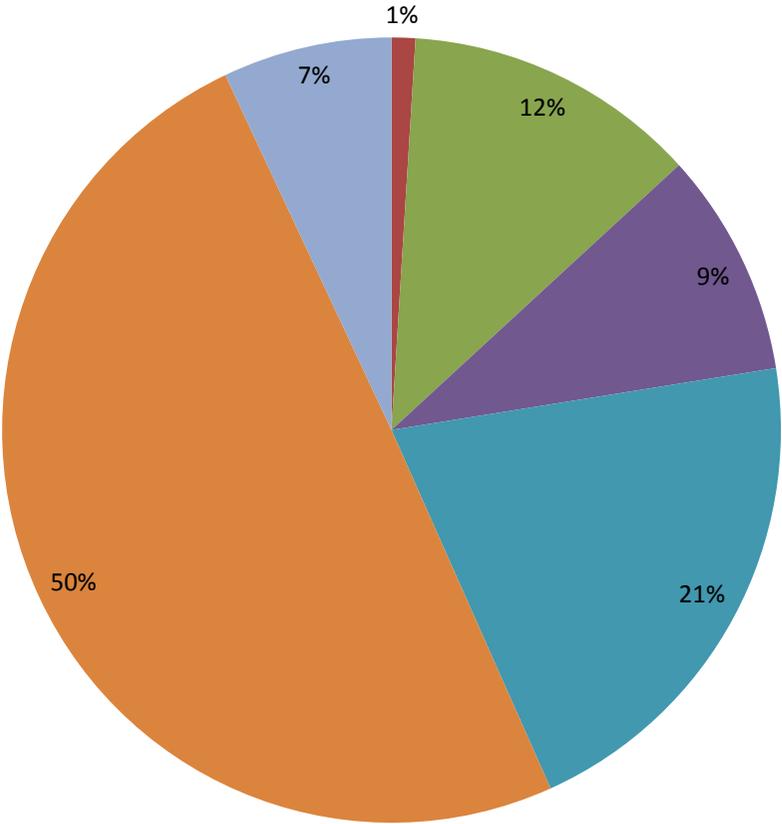
Council Expenditure 2018/19



817



Council Funding 2021/22

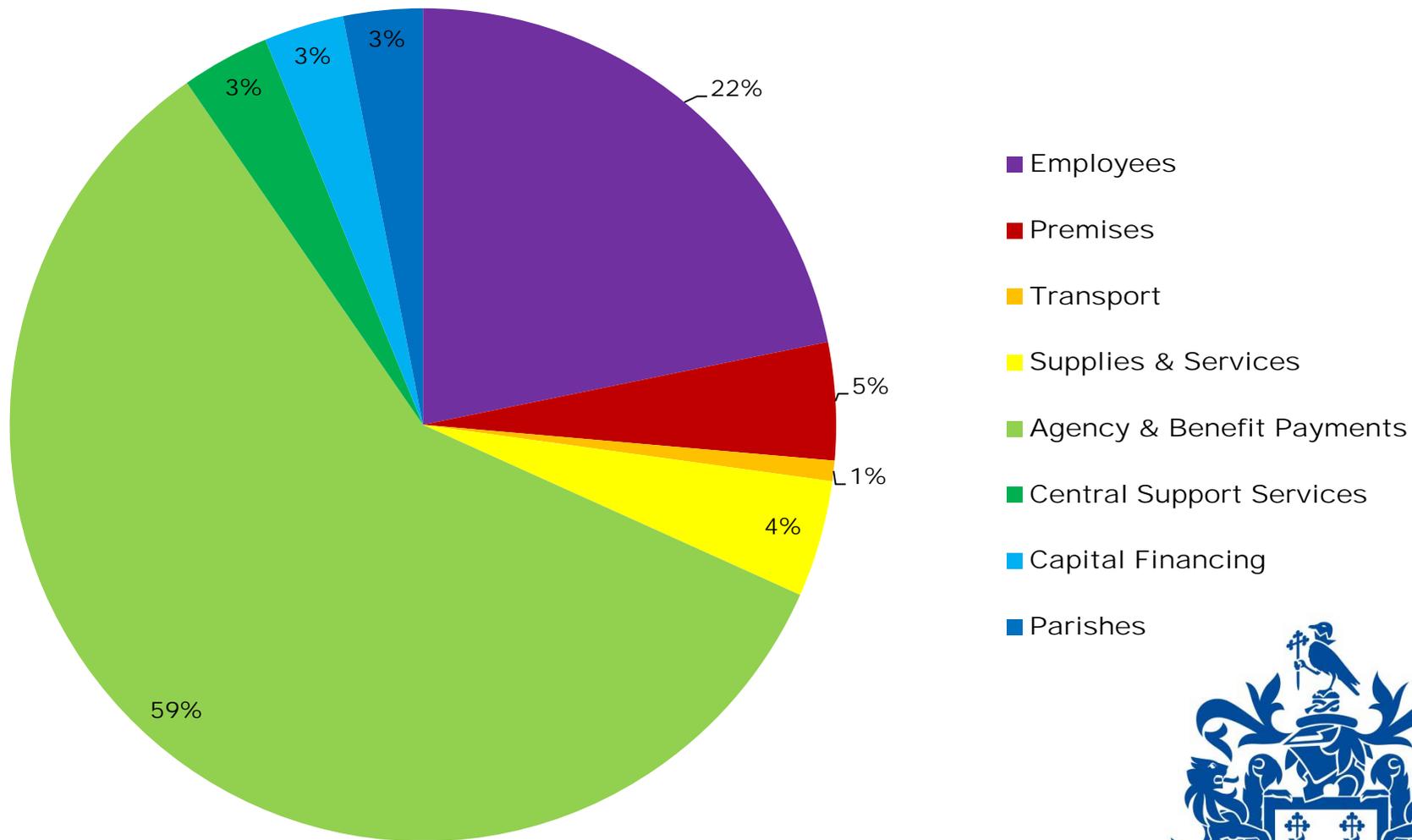


- Revenue Support Grant and Rural Services Delivery Grant
- New Homes Bonus
- Business Rates Retention
- Council Tax
- Fees and Charges
- Benefits Subsidy
- Rents

818



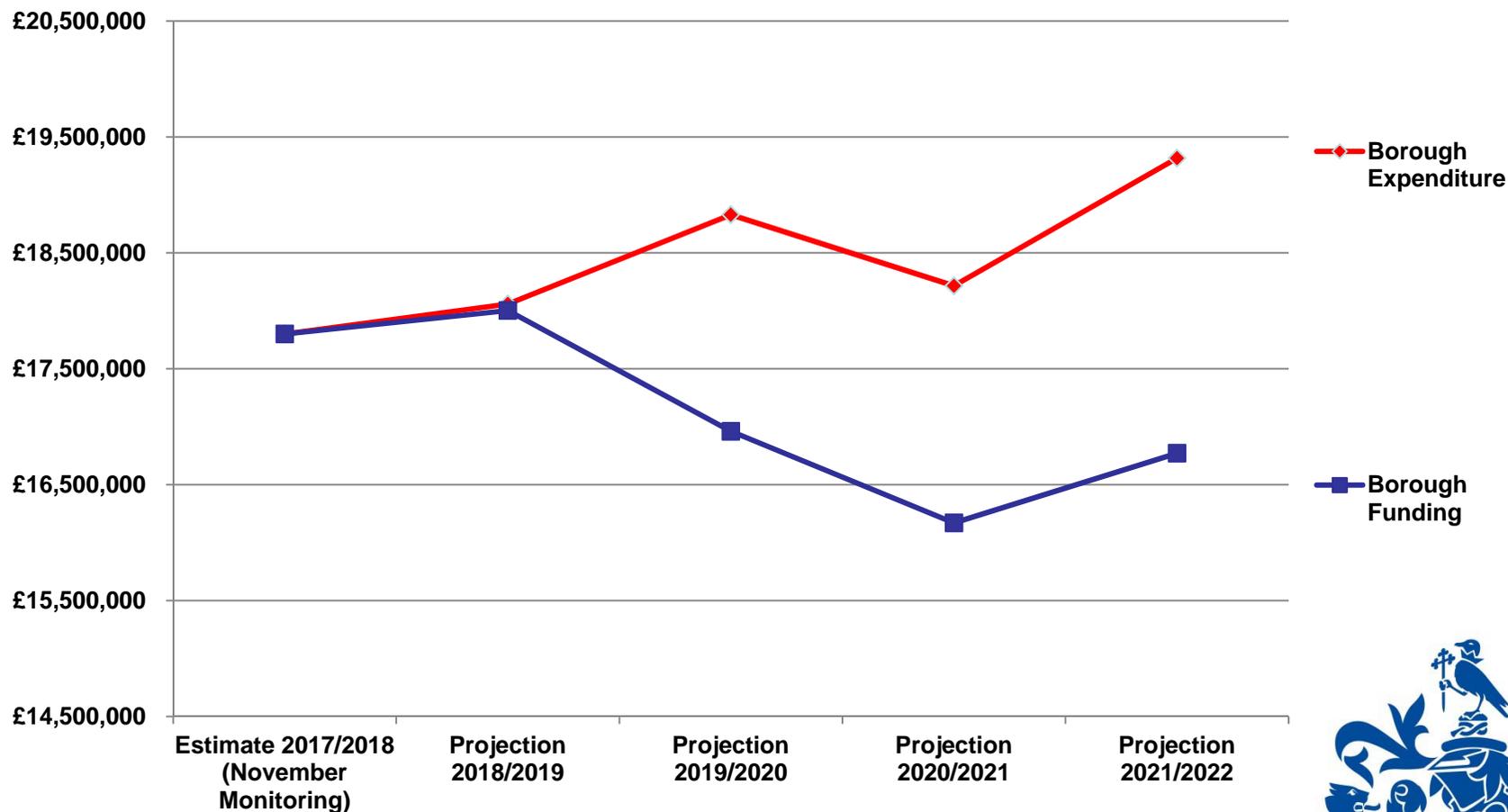
Council Expenditure 2021/22



819



Council Expenditure vs Funding



820



100% Business Rates Retention

Still uncertainty around the implementation of 100% business rates retention

- What additional responsibilities will transfer
- Reset of baseline – how much current growth will be removed
- Will 100% of renewable energy growth be retained
- What date will be used for the initial baseline reset and impact for ‘new’ growth
- How much will be ‘top sliced’ to address economic differences across the country and particular pressures eg adult social care



100% Business Rates Retention

- Frequency of resetting of baseline
- Impact of Valuation Office delays and decisions
- No new money
- Further pilots in 2018/2019
- Implementation still expected in 2020/2021
- Taken cautious approach for later years of medium term financial plan
- Significant uncertainty and risk



100% Business Rates Retention Pilot

- Norfolk authorities have submitted an application to operate a 100% Business Rates Retention Pilot application for 2018/2019 – no detriment clause included
- Estimated additional one off gain for this Council of circa £800k
- Propose that these funds be invested in schemes which will generate on-going revenue income/savings
- Actual gain depends on growth achieved and will not be confirmed until July 2019



Fair Funding Review

- Outcome of Fair Funding Review not yet known
- Expect winners and losers
- Aim to make more transparent and simple!
- Expect income which can be generated locally to be taken into account; council tax, fees and charges
- Still uncertainty on how IDB funding will be reflected
- We await further information



New Homes Bonus

- The 2018-19 Local Government Finance Settlement proposals include further revisions to distribution of New Homes Bonus
- In 2017/2018 revisions made:
 - reduce the number of years for which legacy payments are made from 6 years to 5 years in 2017-18 and then to 4 years from 2018-19 and
 - set a national baseline for housing growth to sharpen the incentive for councils to deliver more new homes. The Government chose to set the initial baseline in 2017-18 at 0.4% below which the Bonus will not be paid.
- Expectation that further funding will be directed to adult social care



New Homes Bonus

- The Government decided not to take forward proposals linking the New Homes Bonus to planning reforms in 2017-18 but confirmed that it would consider withholding the part of the Bonus from authorities not planning effectively for new homes from 2018-19.
- Under the current scheme, councils receive the same reward for homes granted permission by the authority as they do for development granted on appeal by the Planning Inspectorate (PINS).



New Homes Bonus

- The Government is considering an alternative approach which looks at the quality of decision making by planning authorities. This approach would link New Homes Bonus allocations to the ratio of successful appeals to residential planning decisions (major and minor) over an annual period using data collected by the Planning Inspectorate (PINS).



New Homes Bonus

Calculation basis:

the number of successful appeals/appeals allowed by PINS
divided by

the number of decisions made

equals a percentage reduction to be applied to the New Homes Bonus allocation

- Based on the previous 12 months this would result in an estimated 1% reduction for this Council. For every £100k of new home bonus a reduction of £1k.
- **However ...**

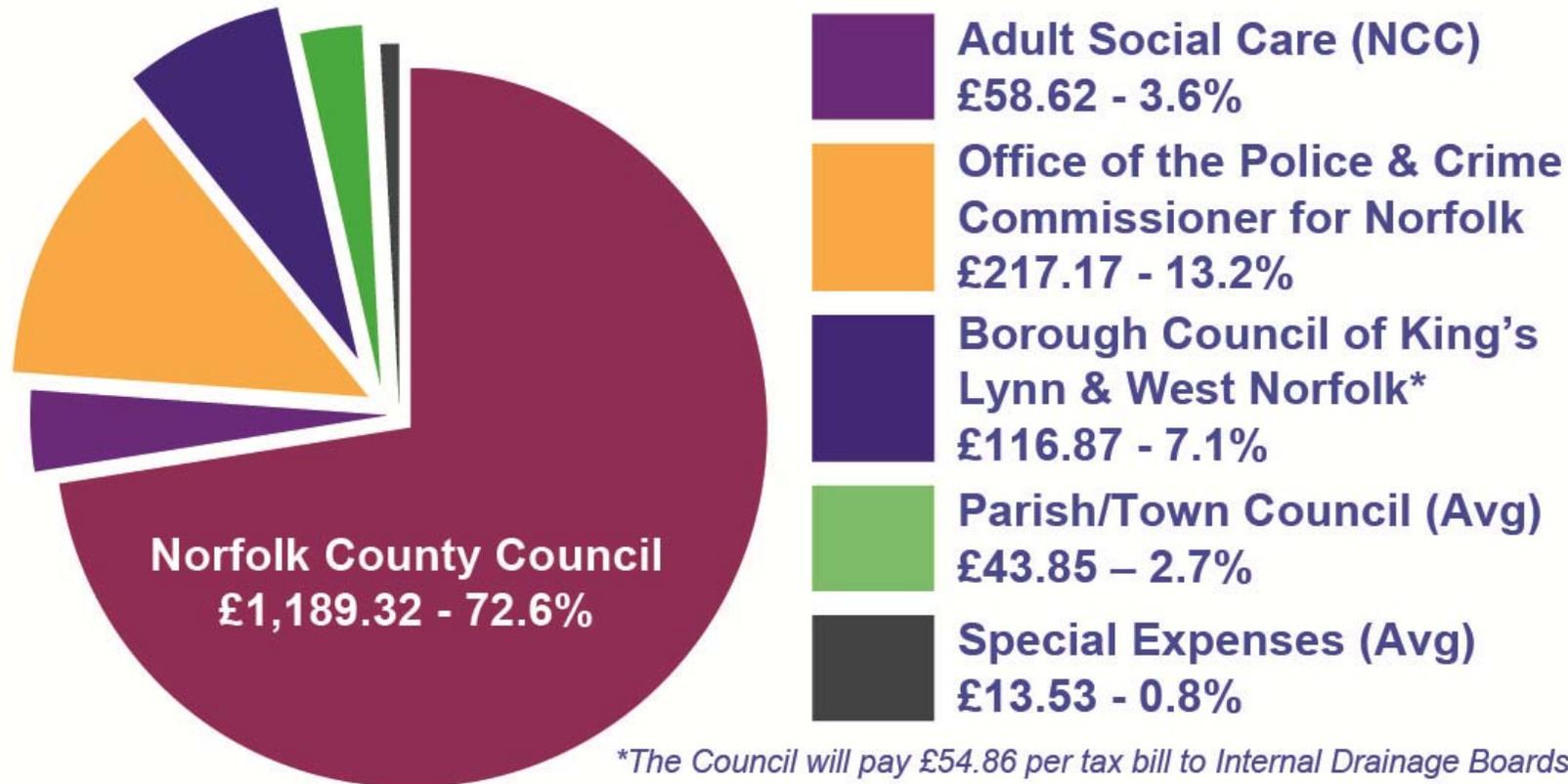


New Homes Bonus

- The number of units involved in the decisions is not considered in this methodology, nor is there a link drawn with specific appeal outcomes on specific developments, rather it is a more general approach to link the quality of decision making within the authority over a period of time.
- The Government has stated that:
 - reducing the New Homes Bonus payment in line with the number of homes allowed on appeal, is still under consideration.



Council Tax 2017/2018



830



Council Tax

Proposed referendum principles for council tax for 2018/2019

- a continuation of the Adult Social Care precept of an additional 2% with additional flexibility to increase the precept by 1% to 3% in 2018-19, provided that increases do not exceed 6% between 2017-18 and 2019-20.
- shire district councils would be allowed increases of less than 2% or up to and including £5, whichever is higher

This will apply to the overall increase in general council tax and special expenses



Council Tax

It is proposed that council tax is increased by £4.50 on a Band D property for 2018/2019. This increase complies with the referendum principles which also includes any increase in special expenses.

BAND	2017/2018	BAND	2017/2018
	£		£
A	80.91	E	148.34
B	94.40	F	175.31
C	107.88	G	202.28
D	121.37	H	242.74



Council Tax

For future years of the financial plan it is proposed to apply annual increases of £4.50 in council tax where these comply with the referendum principles which also includes any increase in special expenses.

833

Tax base for 2018/2019 is 49,466

Financial Plan 2016-2021 included 49,124 for 2018/2019.

This is an increase of 342



Council tax referendum principles for town and parish councils

Government expects town and parish councils to:

- demonstrate restraint when setting precept increases that are not a direct result of taking on additional responsibilities
- make precept decisions more transparent to local tax-payers
- consider all available options to mitigate the need for council tax increases, including the use of reserves where they are not already earmarked for particular purposes or for “invest to save” projects which will lower on-going revenue costs.

Any revised proposals will be set out at the time of the provisional local government finance settlement later in the year.



Fees and Charges

Fees and Charges – general increase in line with RPI

Proposed that car parking charges are increased from 1 April 2018, last increase was 1 April 2016.

Council has absorbed the increase in business rates on car parks from the 2017 revaluation which will be circa £100k in 2018/2019

Planning fees – Government white paper in February 2017 proposed 20% increase to be ring fenced to planning – yet to be implemented



Autumn Budget

- Universal Credits rollout for this Council moved back from July 2018 to November 2018
- 50% council tax levy on long term empty homes increased to 100%, requires primarily legislation so expectation that can be applied from April 2019



Internal Drainage Board Levies

Future funding of IDB levies charged to the Council still uncertain

Fair funding review needs to address IDB funding

King's Lynn IDB advised 2% increase for 2018/2019

Remaining boards not yet advised levies for 2018/2019



Revenue 2018/2022 - Headlines

Budget monitoring for 2017/2018 – budget overall on track
(as at October monitoring £103k favourable variance)

Budget currently being updated for report to Cabinet in
February 2018

Will reflect any know changes and revised inflationary
factors

Impact of universal credit roll out and re-tender of
refuse and recycling contract not yet known



Revenue 2018/2022 - Headlines

Expectation of delivery of 'funded' budget for 2018-2022

Requires estimated draw from reserves of £6.5 over the period

Proactive approach by this Council to secure savings early means holding sufficient general fund balance to fund the estimated budget gap through to 2022

The outcome of the fair funding review and 100% business rates retention process is significant risk



Budget Gap/Target Savings

Cost reduction/additional income targets will be reviewed as part of budget process

Target savings/additional income of £2.6m will be required by 2021/2022

Revenue target savings of £0.9m have been identified by 2020/2021 which have still to be delivered.

Focus of corporate capital projects to achieve new income streams – achieved circa £325k DWP relocation and H&M investment which are included in the updated budget 2017-2022



Capital Programme - Objectives

- Provide assets (acquisition, construction or enhancement)
 - to deliver the Council's key priorities
 - to deliver against the Council's Efficiency Plan
 - appropriate to the delivery of the Council's services



Capital Programme - Challenges

- Limited capital resources
- Need to reduce revenue costs, prioritise schemes which:
 - Reduce revenue expenditure
 - Increase or generate new revenue income
 - Increase council tax base
- Statutory requirements and managing demand
 - private sector housing assistance
- 'Maintain - reduce – improve' existing service levels
- Take advantage of technology and digital strategy
- Opportunity cost of decisions



Capital Programme - Challenges

- Prioritising competing schemes
- Funding arrangements
 - Use uncommitted resources
 - Take out additional borrowing
- Review current programme v new opportunities
- Ageing assets and systems eg Oasis, IT hardware and software
- Promote innovation
- Delivery timescales and lead in times
- Deliver enhancements

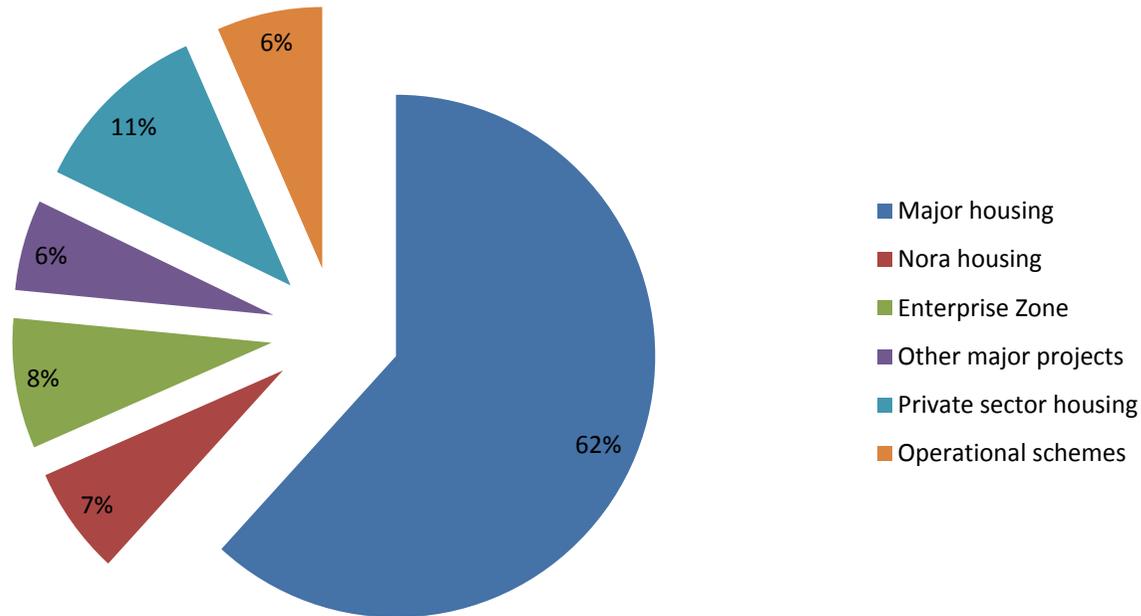


Capital Expenditure

Capital Outturn Report to Cabinet June 2017

2017/2021 total expenditure £101m

2017/2021 Expenditure



844

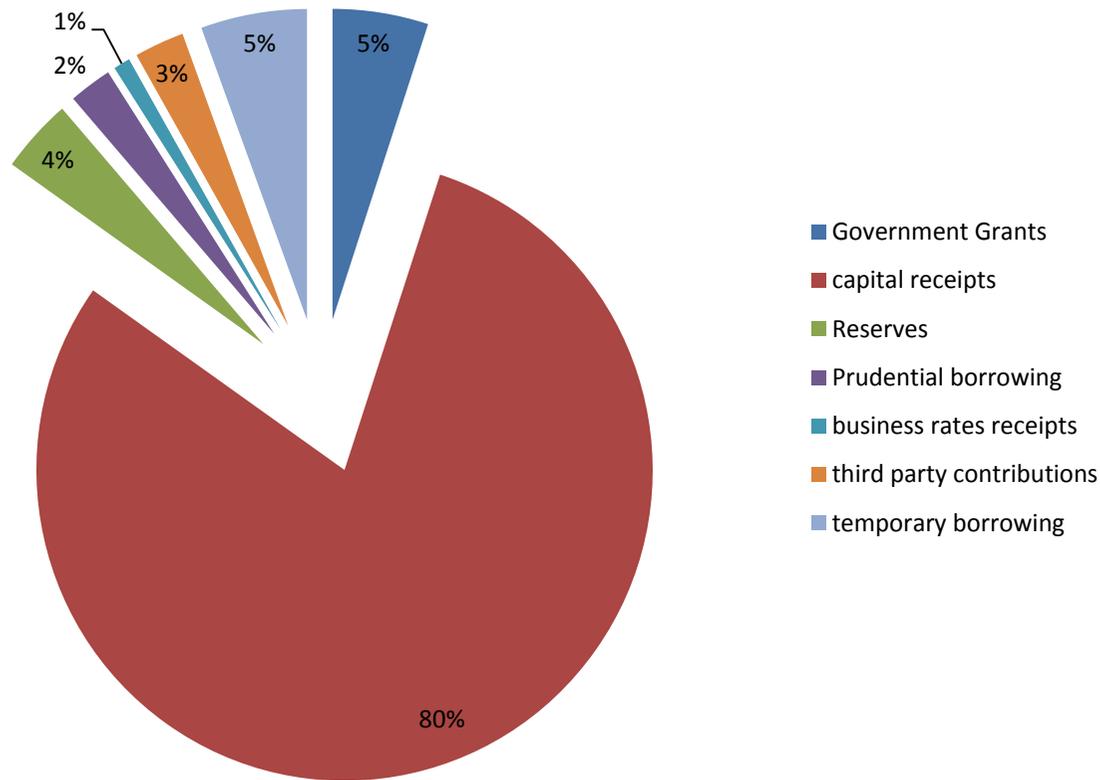


Capital Programme - Funding

Capital Outturn Report to Cabinet June 2017

2017/2021 total resources £108m

2017/2021 Funding



845



Questions?



Nar Ouse Business Park Enterprise Zone

Jemma Curtis - Regeneration Programmes Manager

Borough Council of
King's Lynn &
West Norfolk



Enterprise Zone Outputs since April 2016

		Cume total 2016-17	Q1 Apr-Jun 2017	Q2 Jul-Sep 2017		Total all years
	New Jobs	55 (52 net)	25	22 (5 net)		102 (82 net)
	Construction jobs	77	-	-		77
	New Businesses	13 (12 net)	5	4 (2 net)		22 (19 net)
	Floorspace constructed	1,949 m²	-	-		1,949 m²
	Public sector capital investment	£4,540,000	-	£690,153		£5,230,153
	Private sector investment	£600,000	-	-		£600,000



Project Progress

- AHR Design Team appointed following competitive tender
- Masterplan - initial concepts developed
- Gas Pipeline Diversion – programmed spring / summer 2018
- Building Design Concepts – Phase 1 speculative units developed
- Marketing Plan - Initial plan prepared



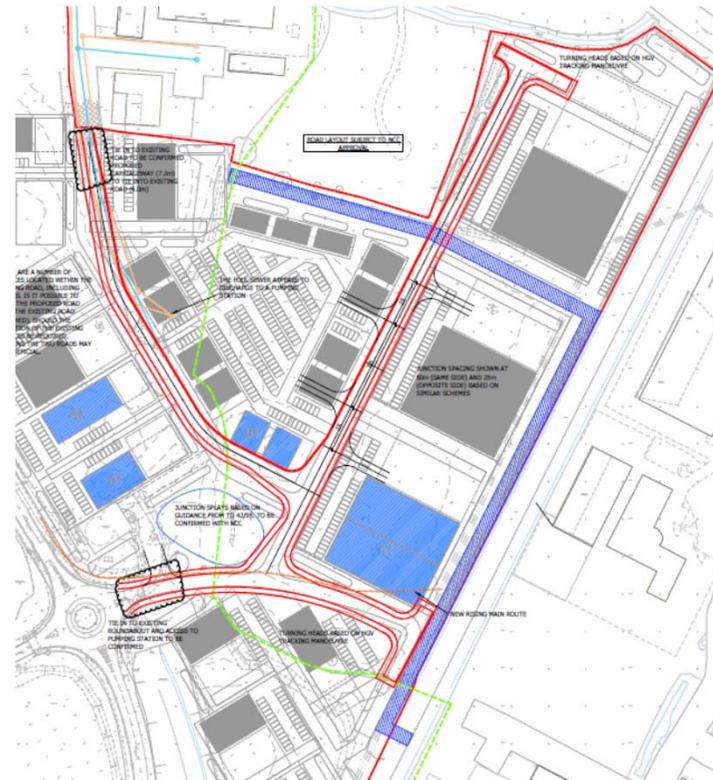
Site Masterplan

- Masterplan layout
- Indicative Plots
- 10,000 – 30,000 Sq. Ft
- Total Floor Space – 40,000 m2
- **Proposed Infrastructure**
- Roads to service whole site
- Services laid to road edge
- Full site drainage
- Site levels raised



Gas Pipeline Diversion

- Programme
 - May to August 2018
- Impact
 - Maximises developable area
 - minimising utility constraints.



Phase 1 Premises Development

Phase 1 Development

- 3 Speculative Units
- Freehold sale of plot

Speculative Units

Light Industrial:

- 10,000 Sq. ft. (semi detached expandable to one 20,000 Sq. ft.)
- 5,000 sq ft (semi detached expandable to 10,000 Sq. ft.)

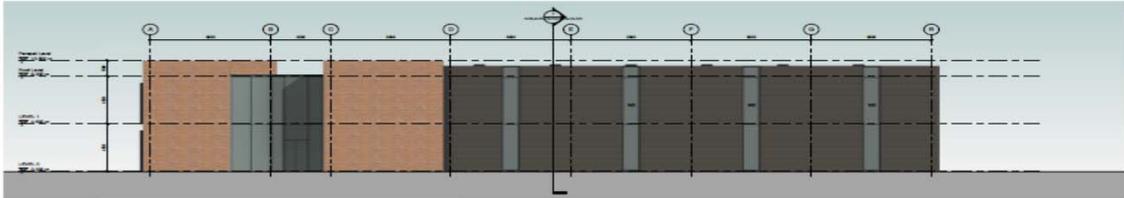
Office:

- 2 x 5000 Sq. ft. (semi detached expandable to one 10,000 Sq. ft.)

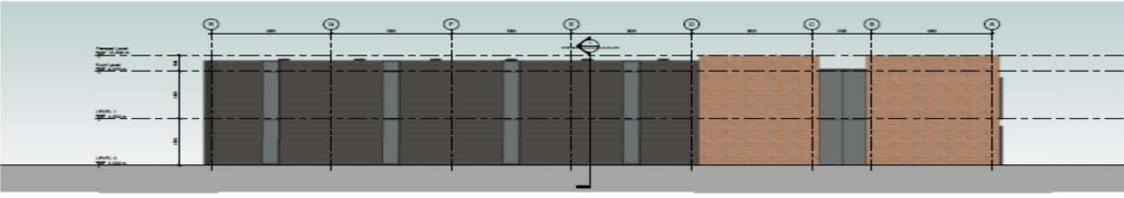


Light Industrial Unit

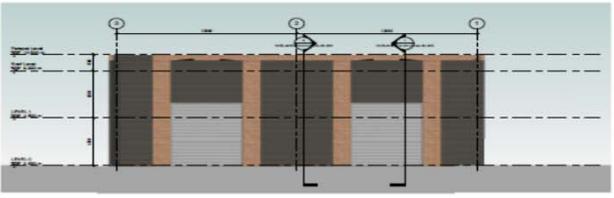
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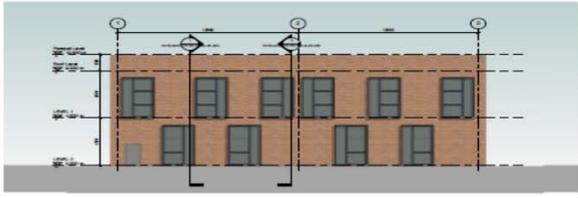
1 South Elevation
1:100



2 North Elevation
1:100



3 East Elevation
1:100

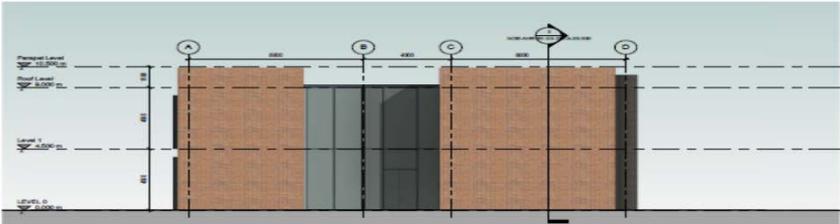


4 West Elevation
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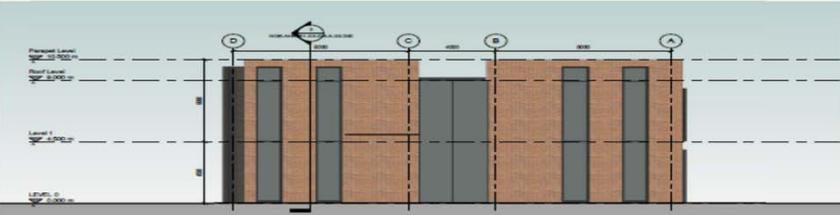


Office Unit

854



1 South Elevation



2 North Elevation



3 East Elevation



4 West Elevation



Key Challenges

- Gas pipeline and UKPN diversion timetables
- Viable drainage strategy to be agreed with IDB's.
- Viable earthworks strategy dependent on IDB's and Environment Agency.



Programme

- Reserved matter applications - Early 2018
- Gas Pipeline Diversion - Mid 2018
- Site infrastructure - late 2018
- Phase 1 Premises - 2019
- Phase 1 completion and availability 2020

